(b) The Civil and the Military sides of the Directorate of National Service should be entirely separate — that is to say, the Director of National Service would have under him a Military Director and a Civil Director, with a clear line of demarcation between them. The object of this proviso is to allay any suspicion that the adoption of Compulsory National Service for Civil purposes would bring the persons affected under military control.

(3) The functions of the Ministry of Labour and the Director of National Service will have to be clearly defined at an early date. Mr. Henderson undertook to discuss this question with the new Labour Minister and his colleagues.

(4) No announcement should be made in regard to the Director of National Service until the holder of the post has been nominated and the scope of his duties and responsibilities have been defined.

The War Cabinet were of opinion that Mr. E. S. Montagu would be the best man to undertake the duties of Director. We duly offered him *Mr. Neville ftfe* post ^ but he did not at the time feel *sSed* prepared to undertake it, and we eventually fell back upon Mr. Neville Chamberlain. He was appointed in a hurry,

as I had to announce the appointment in the House of Commons in my speech on the policy of the new Government. I had never seen him, and I accepted his qualifications for the post on the recommendation of those who had heard of his business and municipal experience.